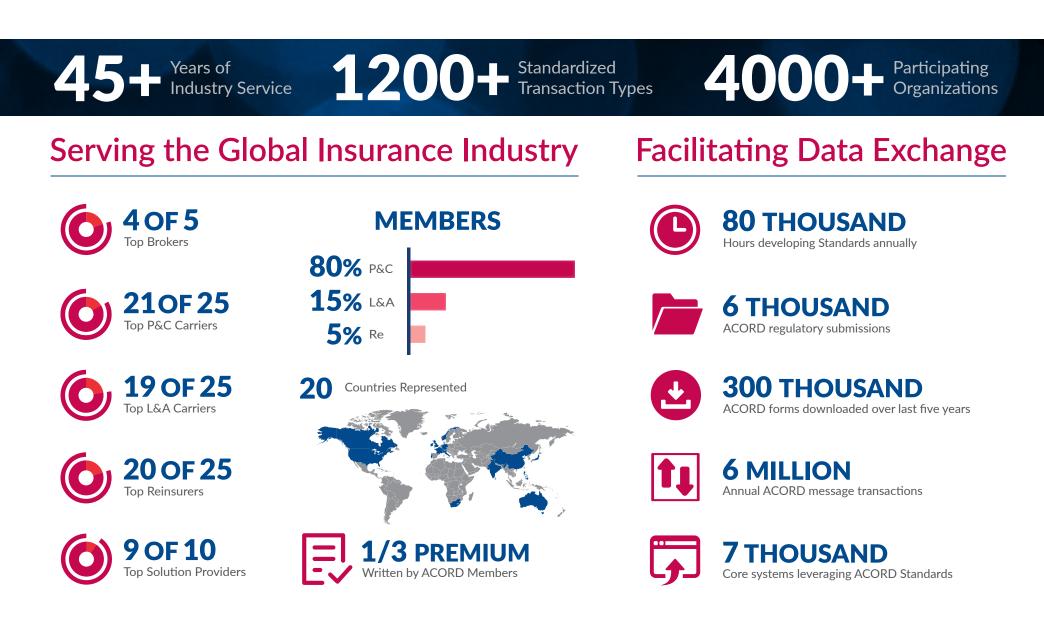




# **ANNUAL REPORT**



# **ACORD** BY THE NUMBERS





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# Letter from the CEO

When I became CEO of ACORD in early 2016, I said that it was an honor for me to serve and lead our organization. Now, one year later, I can say it with even more conviction.

Since 1970, ACORD has played a key role in facilitating efficiency, effectiveness, and interoperability across the insurance value chain. We bring together a diverse mix of stakeholders with a vested interest in improving our industry. Today, we remain focused on honoring that core mission: fulfilling the needs of our members.

ACORD continues to lead the industry in supporting the development and production of standards. We engage over 4,000 organizations across 20 countries, and provide more than 1,200 standardized transaction types. However, we are also committed to continuously improving our solutions for the industry, and we recognize that there is an opportunity to play a greater role in services and assets to support the deployment of ACORD Standards.

The entire ACORD leadership team will continue to search for ways to better support our stakeholders. ACORD relies on your feedback, questions, and ideas to improve our value-added role and ensure that we can thrive together. Please feel free to contact me or any of my colleagues with your contributions.

I look forward to working with each of you and further strengthening our partnership. Remember: ACORD is here to serve you.

William Pieroni President & CEO, ACORD



# ACORD 2016 YEAR IN REVIEW

In 2016, ACORD made advances in every area of the organization in order to execute our core strategic imperatives: Impact, Invest, Integrate, Inform, and Innovate.

#### **STANDARDS**

In order to better service our membership, ACORD documented the Standards development process end-toend, identified every point which could be improved, and developed a detailed action plan to address each issue. This will result in a faster, more nimble, more transparent process which will increase both the quantity and quality of implementations, and enable more positive outcomes for our members.

#### MEMBERSHIP

ACORD welcomed 42 new members in 2016, including a more diverse representation of trading partners in our four newly established member categories. We greatly enhanced the individual Participation Statement sent annually to each member, to more clearly show what benefits and value accrued through their ACORD membership.

#### ORGANIZATION

In addition to upgrading talent across the board, ACORD established two important new areas within our organization: Strategy and Research & Development. These departments will provide competencies which will improve our ability to carry out our core mission of fulfilling the needs of our members effectively and efficiently.

#### OPERATIONS

This year, ACORD developed and began to execute a detailed regulatory strategy and action plan for the near term, with the overarching goal of increasing our focus on adding value for our members. In addition, we recruited a more diverse Board of Directors, strengthened governance at the Board level, and revised our bylaws to ensure that we have the flexibility and execution capacity required to meet changing industry needs.



# ACORD 2017 PRIORITIES

The current landscape of our industry includes significant opportunities and threats. ACORD is committed to helping our members navigate this environment successfully.

Our priorities for ACORD Standards & Architecture in the coming year include process improvement and governance changes which will enable us to be more responsive to our members' needs, in a more impactful way. In addition to implementing an improved Standards development process, we will work toward releasing new major Standards to keep up with the evolving digital world. In addition, we will continue to devote increased attention to research and development, conduct industry-wide studies, and release white papers both on our own and in concert with respected partners. It is our goal to provide measurable, specific, and actionable information that members will find valuable in every aspect of their business.

Finally, ACORD recognizes the challenges that our members can face in deploying Standards. In response to your feedback, we have begun to devote more attention to providing the assets and services you need. By reducing the time, cost, and risk associated with leveraging our Standards, we will help our members reap the benefits of increased efficiency, effectiveness, and interoperability.





# MEMBERSHIP

# In 2016, ACORD began the process of evaluating and revising our membership structure in order to better align the value and cost of membership, and serve our members more efficiently and effectively.

In order to diversify our membership base and adapt to an ever-changing business environment, we created four new membership categories that will bring a wider array of voices into the ACORD community: Academic, Startups, Private Equity & Venture Capital, and Research & Consulting.

We have also improved our internal capabilities to serve our members in every capacity. In particular, we have focused on providing our members with the assets and solutions to respond to industry needs. This year, these include both our enhanced Forms Portal, and the new Blockchain Center of Excellence created in partnership with the R3 consortium.

Remember: You are ACORD. As always, we're eager to hear from you. Feel free to contact us at memberservices@acord.org.

ACORD is proud to welcome the inaugural members in our new member categories:

#### ACADEMIC

University of Illinois

#### **STARTUPS**

ACORD Solutions Group Chainthat Limited Hemisphere Lineslip Solutions, Inc. Procede Ltd Riisk Pty Ltd aka Manner WatchTower

#### **RESEARCH & CONSULTING**

Ernst & Young Transunion

## ACORD also welcomed the following new members in 2016:

Abram Interstate Insurance Services Inc Amerisure Mutual Holdings Inc Ameritas Life Insurance Corporation **AMP** Services Limited Assured Partners Benefitfocus BSG Chinook Management Systems, LLC Cloverleaf Analytics, Inc **Combined Computer Services B.V** Compania de Seguros Generales **CompSource Mutual Ebix Consulting EXLSERVICE** Holdings Inc Fortegra General Re Corporation

Hamilton US Holdings IDS Property & Casualty (Ameriprise) I-Engineering.com Inc Jarus Technologies Neptune Flood PolicyForce LLC QuoteRush.com LLC Se2 Security Federal Sedgewick Claims Management Synechron Inc TechCanary, Inc **Thrivent Financial** Tom Toggas Insurance Advisory **US** Assure Vlink Inc

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## **STANDARDS & ARCHITECTURE**

#### **Property & Casualty**

In 2016, thanks to the effort of our committed members, the P&C community approved 75 maintenance requests for changes to our Standards.

Significantly, we released a new major version of our XML Standard: XML 2.0. The previous version of the Standard was very large and bulky, and it contained a significant amount of unused content, messages, and aggregates. We reduced the size and complexity of the Standard while retaining relevant messages, simplified complex hierarchies, and introduced "Resources" as a useful type of aggregate.

Additionally, early in 2017 we launched our Online Help Portal, which is designed to allow our members to access the XML help files from any computer with an internet connection, enhancing the ease with which our Standards can be implemented. Internally, we have also begun using our Standards Development Platform (SDP), which assists our staff in being more productive by simplifying the maintenance, production, and publication of our XML Standards.

#### Life & Annuity

This past year our L&A community approved a total of 98 maintenance requests impacting our XML Standard, covering two release cycles.

We also developed five new Transaction Specifications (including support of the Department of Labor's Fiduciary ruling with a new Fee and Expense Transmittal), released two updates to the DTCC EDI Standard, and started a new eDelivery Working Group focused on ePolicy Delivery, eSignature, and ePayment. Throughout the year, we also maintained engagement with DTCC, IRI, LBTC, and Interstate Compact to ensure alignment across the industry.

Finally, at the end of 2016 we accepted the donation of an Employee Benefit XML Standard from Benefitfocus. We look forward to updating the Standard formerly known as iMAX with new enhancements and engaging with it through an Implementation Community to be launched in 2017.

#### Global Reinsurance & Large Commercial

In 2016, our GRLC community approved a total of 32 maintenance requests, with the majority of them being focused on back office transactions (EBOT and ECOT) and Placing.

A new candidate version of the GRLC XML Standard was released in October as the 2016-10 version. The global community's transition to this Standard will be assisted by the new Test Harness, which we released in the second half of 2016.

In addition, we have been continuing our work on Delegating Authority, including mapping to our AML and P&C XML Standards for utilization around the world.

#### Southern Africa and Australia

In Southern Africa, we released a new version of our Short Term AML Standard (version 2.3.0) in September. We also dedicated a significant effort to updating the Policy Inquiry message set (process, process result, and inquiry) and will continue to work with our carrier and financial institution partners to implement with their respective technologies. In our Asia Pacific General Insurance program, we released the latest version of our AML Standard (version 1.2.0). The Australia and New Zealand Life program saw its most recent Standard, version 1.4.0, go to vote at the end of 2016 and be published in January 2017. We are also engaging with players in the superannuation industry to see how our Life Standard can be utilized by the industry. Both the Asia Pacific General Insurance and Australia & New Zealand Life programs are seeing an increased interest in developing a microservices approach to implementing AML.

#### Workers Compensation Reporting

We released version 1.1.0 of our Workers Compensation Reporting Standard in August of 2016. Included in the updated version were simple changes to the First Report of Injury (FROI) and Subsequent Report of Injury (SROI) messages and Attachment type codes.

#### Architecture

In late 2016, ACORD released version 2.7 of the ACORD Reference Architecture, our industry-standard enterprise view of the insurance industry. The release consists of updates to every component, and particularly includes many implementation-driven enhancements originating in feedback from the Architecture community. Also in 2016, ACORD completed the first phase of developing the Business Process Framework, a new methodology for aligning the development of message standards to business processes in an insurance enterprise. Feedback from this alpha release will play a key role in shaping a cohesive framework, ready to be adapted and extended to meet specific enterprise needs, and a major step in harmonizing ACORD assets worldwide.

In addition, we developed and released the Insurance Product Framework, a revolution to the insurance product development lifecycle. It is based on a graphical notation which allows a company to quickly, easily and precisely represent insurance products in a manner that is useful to all levels of the company. This is complemented by the ACORD Product Schema, which enables an XML representation of the product model, and data interchange across enterprise tooling.

#### Standards & Architecture 2017 Priorities

As we move forward into 2017, we are looking forward to ensuring our Standards meet the needs of the industry better than ever. In 2016 we took a very detailed look at our Standards development process and found ways that we can be more efficient and effective in the delivery of our Standards. For instance, in the move to our P&C XML version 2.x Standard, we made an effort to create a much leaner, more focused Standard than the version it replaced. Moving forward, we want to be sure that our Standards contain the most relevant and pertinent content possible.

Toward that end, we plan on directing more focus toward Implementation Communities. They will be filled with members who have implemented or are committed to implementing a given Standard. The members of these Communities will provide input and feedback on vital changes to the Standards based on their own implementation experiences and pilots. Once the Community decides that they are ready to move forward and implement a new version of the Standard based on their input and revisions, then a new version will be released. We are looking forward to piloting this approach in our new Employee Benefits Implementation Community and then adapting the methods and learnings to our other Standards.

Additionally, we are excited to break new ground as we develop and release Standards on the leading edge of key drivers within the industry. Standards around Cyber Liability, Blockchain, Internet of Things (IoT), and Microservices are in development and will play a critical role as we help the industry move into a more mobile and digital world. We look forward to working with you all on these efforts.

# **RESEARCH & DEVELOPMENT**

ACORD launched an enhanced Research & Development area this year, with the goal of delivering additional value to members through the development and dissemination of industry-leading business and technology insights.

In addition to recruiting an impressive array of in-house talent, ACORD R&D has established partnerships with academic institutions, industry information providers, and leading consulting firms. These sources provide data and subject matter expertise used in the creation of proprietary and co-branded thought leadership. The R&D team engages in a variety of research methods to collect and analyze information, which it uses to develop strategic points of view across those topics most important to industry stakeholders.

During 2016, R&D focused on a number of areas including Standards, data and analytics, robotics, digital technologies, blockchain, and connected devices. The insights derived through this research supported the production of three white papers: *The Value of Standards in Insurance; Blockchain Technology in the Insurance Industry;* and *The ACORD Insurance Digital Maturity Study*, based on a rigorous strategic study on digitization in the insurance industry.

During the fourth quarter, R&D launched several new white papers and three new strategic studies on InsurTech, P&C Value Creation, and Global Life Insurance Value Creation. The coming year will see an increased output on not only these subjects, but other topics of value to the industry.

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# **ACORD BOARD OF DIRECTORS**



SAL BRANCA Chairman of the Board Senior Vice President, AIG



**J. SPERO** ZACHARIAS





JOE

DAINTY

**CHRISTOPH** CARUS



**BARBARA KOSTER** 

SVP & CIO,

Prudential

Financial

ROBERT

RUSBULDT

President & CEO,

IIABA





#### DENNIS MAHONEY

Chief Executive Officer. RFIB



#### MARKUS **SCHMID**

Division Head IT & Member of the Group Management Board, Swiss Re



**JOHN KELLINGTON Finance Chair** SVP & CIO, Cincinnati Financial Corporation



MARK **ESPOSITO** 

SVP & CTO. The Hartford Financial Services Group, Inc.



**CHRISTOF** MASCHER

Member of the Board of Management & COO, Allianz SE



**RICHARD SCHUYLER** 

Global Risk Solutions CIO, AON



**ALESSANDRO IUPPA** Audit Chair

Founder & CEO, **Global Insurance** Perspectives



SUE **FIGUEREDO** 

SVP, Business Insurance Operations, Travelers



DAVE MATCHAM

Chief Executive Officer, Int'l Underwriting Association of London



**DEXTER S. UMEKUBO** 

Managing Partner, Producers XL



JOHN LEONARD Immediate Past Chair President & CEO, MEMIC

**SIMON** 

GAFFNEY

Chief Data Officer,

Willis Towers Watson

TONY

MATTIOLI

Chief Information Officer.

AssuredPartners. Inc.

CONOR

WHELAN

Chief Information

Officer,

JLT Group



WILLIAM PIERONI President & CEO ACORD



ROBERT **KELLY** 

Managing Director & CEO, Steadfast Group Limited



SVP / Business Information Officer. BB&T



CAROL ZACHARIAS SVP, Underwriting Counsel, QBE







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## INSURANCE CARRIERS, REINSURERS, AGENTS, BROKERS & FINANCIAL SERVICES

Accident Fund Group ACUITY **AEGON USA Group** AIG Alfa Insurance Group Alliance United Insurance Co. Allianz Global Risk US Insurance Co. Allianz Life Insurance Company of North America American Equity Investment Life Ins Co. American Family Life Assurance Company of America (Aflac) American Fidelity Assurance Co. American General Life Insurance Co. Americo Life Group Amerisafe Insurance Group Amerisure Mutual Holdings Inc Ameritas Life Insurance Corporation **AMP** Services Limited Antares Underwriting Services Limited **AON Service Corporation** Arbella Insurance Group Ash Brokerage **Assured Partners** Assurity Life Insurance Co. Auto-Owners Insurance Brotherhood Mutual Insurance Co. California Earthquake Authority California Mutual Insurance Co. **Capitol Indemnity Corporation** 

**Century Insurance Group** Century-National Insurance Co. Chesapeake Employers' Ins Co. Chubb Group of Insurance Companies The Cincinnati Insurance Co. Cincinnati Life Insurance **CNA Insurance Companies** CNO Financial Group Inc **Commonwealth Bank Consumer United Inc** Cumberland Insurance Group **CUNA Mutual Group** Embroker **Employers Insurance Group Encompass Group** Endurance Reinsurance Corp Of America Endurance Worldwide Insurance Ltd Erie Insurance Group Farm Bureau P & C Group Farmers Mutual Insurance Co. of Nebraska FBL Financial Group Inc **Fidelity Life Association** Frank Cowan Co. Ltd Frankenmuth Insurance Gard Marine & Energy Ltd. **General Re Corporation** Germania Mutual Group Great American Group

Great West Casualty Co. **Guardian Life Insurance** Hannover Rück SE The Hanover Insurance Group Hart Re Group The Hartford Insurance Group Hartford Life Group Hochheim Prairie Group Holborn Corporation The Hollard Insurance Co. Limited Hyperion Insurance Group Limited IDS Property Casualty Insurance Co. Illinois Mutual Life Insurance Co. Jardine Lloyd Thompson Group PLC Liberty Life Assurance Boston Liberty Mutual Agency Corporation Lincoln Financial Group Llovd's of London Loudoun Mutual Insurance Co. M Financial Group Manulife Financial MAPFRE North America Group Markel Corporation Group Marsh Inc MassMutual Financial Group MEMIC Group Merrill Lynch Insurance Group MetLife Inc Miller Insurance Services LLP Millville Mutual Insurance Companies

Morgan Stanley MS Frontier Reinsurance Ltd in Bermuda Münchener Rückversicherungs-Gesellschaft AG Mutual & Federal Insurance **Company Limited** National Reinsurance Corporation of the Philippines Nationwide Insurance New York Life Group Northbridge Financial Corporation NYSIF Oklahoma Farm Bureau Group Pacific Life Group Pan-American Life Group PartnerRe US Group Permanent General Insurance Corporation **Plymouth Rock Companies** Price Forbes & Partners **Principal Life Group Progressive Group Prudential Financial QBE** International Group **R&Q Investment Holdings Ltd** Republic Group of Insurance Companies **RFIB Group Limited** Safety Group Santam Ltd SCOR Group

Selective Insurance Company of America Sentry Select Insurance Co. Service LLovds Insurance Co. Shelters Insurance Companies Standard Bank Standard Insurance Group State Auto Insurance Companies State Farm Group Steadfast Group Limited Sterling Insurance Co. Stillwater Insurance Services Swiss Re Management Ltd **TAL Services Limited** Texas Mutual Insurance Co. **Thrivent Financial for Lutherans TigerRisk Partners** Tower Hill Insurance Group, LLC Transatlantic Reinsurance The Travelers Companies Inc US Assure Vela Insurance Services LLC Viking Insurance Company of Wisconsin VOYA W R Berkley Corporation Westfield Group Willis Towers Watson XLCatlin Insurance Company Ltd **XLCatlin Reinsurance** Zurich Insurance Group - NA

## SOLUTION PROVIDERS

Accenture Adsensa Ltd. Advantage Information Systems Inc Agency Computer Systems Inc Agency Insurance Services U.S. Inc. Agency Matrix LLC Agency Software Inc American Para Professional Systems Inc Applied Appulate Inc Assurance Systems Inc **ASTUTE Financial Services Exchange** Benefitfocus **Boston Software Corporation** BSG **Bulldog Consulting Services** Capgemini Captricity Catex CGI Technologies and Solutions Inc **Charles Taylor Insure Tech** Chinook Management Systems, LLC **Cignium Technologies Clinical Reference Laboratory** Cloverleaf Analytics, Inc. Cognizant Combined Computer Services B.V. Core **CSC Financial Group Deloitte Consulting** 

**Digital Tech Srl** 

DOCOsoft Ltd DTCC **Duck Creek Technologies LLC DynaCare** eBaoTech Inc Ebix Inc **EidosMedia EIS Group** EMSI Endava Equinix (Services) Limited Eurobase **Evolution Agency Management LLC** ExamOne, A Quest Diagnostics Subsidiary EXLSERVICE HOLDINGS, LLC **EY Global Services Limited** EZLYNX by Webcetera LP **FINEOS** Corporation **FirstBest** Focus Technologies LLC GENPACT India Pvt. Ltd. Guidewire Software Inc. HawkSoft Inc **IBM** I-Engineering.com, Inc Infosys McCamish Systems, LLC Insurance Automation Group Insurance Technologies Insurance Technologies Corporation InsuranceCONNECT Pty Ltd InSure Vision Technologies LLC

Insurity Inc

Intellect Design Arena Inc Intruity Corporation Intuitive Web Solutions iPipeline **ISCS** Inc **ISIS Papyrus America Inc 12S INFORMATICA - SISTEMAS E** SERVIÇOS, SA Jarus Technologies, Inc L&T Infotech LexisNexis LTCG (Long Term Care Group, Inc.) Majesco Marsh ClearSight (CS Stars) **MIB Group Inc** Mindtree **MIP Holdings** Morning Data Ltd MSG Systems AG **NIIT Insurance Technologies Ltd** Nissay Information Technology No Magic Inc North American Software Associates Oracle Corporation **Pegasystems Inc PilotFish Technology Quantemplate Technologies Limited** Quomation Insurance Services Inc **OuotePro QuoteRush.com LLC Resource Pro. LLC Revolution Group** 

Scyllogis Consulting Se2 Security Federal Premium Pay Plans Sedgwick Claims Management Services Inc. Sequel Business Solutions Limited Silvervine StoneRiver Strategic Insurance Software LLC STRIPE Global Services Limited Superior Access Insurance Services Inc Synechron Inc **Tata Consultancy Services** Tech Mahindra Ltd TechCanary TIW Group Ltd. Trace Isys Ltd TribeAML Inc Vallue Consulting Inc. ValueMomentum Inc Verisk Analytics Vertafore Inc Veruna LLC VLink Inc Vlocity Inc Wave Insurance Technologies AVYST Web Connectivity Limited Willis Towers Watson Wolters Kluwer Financial Services Xanatek Inc **Xchanging Ins-sure Services Limited XDimensional Technologies Inc** 

## FORMS POOL PARTICIPANTS

Accident Fund Group ACUITY Advantage Workers Compensation Insurance Co. **AEGIS Limited** Affinity Mutual Insurance AIG Alamance Farmers Mut Ins Gp Alaska National Insurance Alfa Insurance Group Alleghany Insurance Holdings Allianz Global Risk US Insurance Co. American Family Insurance Group American Millennium Insurance Co. Amerisafe Insurance Group Amerisure Mutual Holdings Inc AmTrust Group Arbella Insurance Group Argonaut Group Assurant Group AT&T Services. Inc Attorneys Insurance Mutual of the South. Inc. Autoteam Inc Aviation Alliance Insurance RRG, Inc. **AXIS Insurance Group** Baldwin & Lyons Group **Banner Indemnity Ltd** Barnstable Group Bear River Mutual Insurance Co. Berkshire Hathaway Group Briar Creek Mutual Insurance Co. BrickStreet Mutual Insurance Brotherhood Mutual Insurance Co. **Builders Insurance Group Builders Mutual Insurance Group** California Casualty Group CAMICO Mutual Insurance Co. Canal Group Caterpillar Insurance Group Century-National Insurance Co. Chesapeake Employers' Ins Co. **Church Mutual Insurance** CIS

AAA of Carolina Group

Colorado Farm Bureau Mutual Compensation Rating and Inspection Bureau of NJ Conifer Insurance Co. ConocoPhillips Co. Cook Children's Indemnity Co. **Country Insurance & Financial Services** Countryway Insurance Co. **Cumberland Insurance Group** De Smet Farm Mutual Eastern Alliance Insurance Group **Elephant Insurance Co. Encompass Group Erie Insurance Group Everest Reinsurance Group** Fairfax Financial Companies Farm Bureau Insurance Farm Bureau Mutual of ID Farm Bureau P & C Group Farm Family Insurance Group Farmer Mutual Insurance Company of Noble County Farmers & Mechanics Group Farmers & Merch Mutual Fire Farmers Alliance Companies Farmers Fire Insurance Companies (PA) Farmers Insurance Co. of Flemington Farmers Mutual Insurance (WV) Farmers Union Mutual (ND) Farmers Union Mutual (MT) FBAlliance Insurance Co. Federated Mutual Group FEVA Mutual Insurance Co. **First Benefits Insurance Mutual** First Chicago Insurance Co. Florida Specialty Insurance Co. Florida United Businesses Association Florida Workers Compensation Joint Underwriting Association **FMH** Insurance Group Forestry Mutual Insurance Co. Group Fortegra Franciscan Alliance **FRSA Self Insurers Fund** Germania Mutual Group

Germantown Mutual Insurance Grace Indemnity Co., LTD Granada Insurance Co. Grange Insurance Group Greater New York Group Great-West Life Group Harford Mutual Insurance Companies Highmark Casualty Group HIIG Group Hiscox USA Group Hochheim Prairie Group Hyundai Marine & Fire Insurance Idaho State Insurance Fund **IFG** Companies Illinois Casualty Co. Illinois FAIR Plan Indiana Farmers Mutual Infinity Casualty Insurance Co. Insurors Indemnity Group **INTEGRAND** Assurance Co. Interboro Insurance Group Joint Insurance Association Juniata Mutual Insurance Kentucky Farm Bureau Group Kentucky National Insurance Group Kingstone Insurance Co. LA Home Builders Self Insurers Lackawanna Insurance Group Lexon Bond Group Little Black Mutual Insurance Group Louisiana Workers Compensation Corporation Lousiana Pest Control Insurance Co. (LPCIC) Magna Carta Companies MAPFRE PRAICO Insurance Group Markel Corporation Group Meadowbrook Insurance Group MEMIC Group Mercury General Group Middleton Insurance Company Midwest Family Mutual Millers Mutual Insurance Co. Minnesota Joint Underwriting Association

Missouri Employers Mutual Ins Group Missouri Valley Mutual MLMIC Group Mount Carroll Mutual Fire Insurance Co. Münchener Rückversicherungs-Gesellschaft AG Narragansett Bay Insurance Co. National American Insurance National General Companies Nazareth Mutual Insurance Neptune Flood New York Marine Group NJSIG (New Jersey School Insurance Group) NLC Insurance Companies Nodak Mutual Group North Star Companies Group Northern Mutual Insurance Co. (MI) Northern Neck Insurance Company NY Property Insurance Underwritrs Association Ohio Bureau of Workers Compensation **OneBeacon Insurance Group Oregon Dental Services Group** Oriska Insurance Co. Pharmacists Mutual Insurance Piedmont Mutual Insurance Co. **Pinnacol Assurance Plymouth Rock Companies** The PMA Capital Insurance Group Preferred Professional Insurance Co. Prepared Insurance Co. **Progressive Group** Providence Mutual Group **Qure Assurance Limited** RAM Mutual Insurance Group Red Shield Insurance Co. **Republic Group of Insurance** Companies **Republic Western Insurance Group** (REPWEST) **Risk Management Resources Inc RLI Group Rockford Mutual** 

Rockingham Group Rural Mutual Insurance Co. SafePoint Insurance Safety Group Safety National Casualty Corporation SAIF Corporation SC Home Builders Self Insurers Fund SCF Insurance Group Sentry Group Sentry Select Insurance Co. Service LLovds Insurance Co. Shelter Insurance Companies Society Group Sompo Japan PC Group Southern Mutual Church Insurance Co. Southern Trust Insurance Co. Standard Mutual Insurance Co. STICO Mutual Insurance Co., RRG Stillwater Insurance Services Sutter Insurance Group Swiss Re Management Ltd Symetra Life Group T. H. F. Insurance Co. **TASB Risk Management Fund** Texas Mutual Insurance Co. TML Risk Management Pool Transit General Insurance Co. The Triangle Companies Underwriters Rating Board & Affiliated Companies United Farm Bureau of IN Group Universal Insurance Holdings Inc Utah Local Government Trust W R Berkley Corporation The Warranty Group Washington FAIR Plan Wayne Mutual Insurance Co. Wisconsin Municipal Wisconsin Reinsurance Group Workers Compensation Fund of Utah XL CatlinAmerica Group Zenith National Insurance 15 Group

## FORMS REDISTRIBUTION PARTICIPANTS

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Inc

Abram Interstate Insurance Services Inc

ACORD Complimentary eForms Access

Adsensa Ltd.

Advantage Information

SystemsInc

Agency Business System, Inc.

Agency Computer Systems Inc

Agency Matrix LLC

Agency Software Inc

Agency Systems

AON Service Corporation

Appalachian Underwriters Inc

Applied

Appulate Inc

Arrowhead General Insurance Agency

Ascendant Underwriters LLC

Assurance Systems Inc

Atlatl

Auburn Insurance Agency

Barney & Barney LLC

Bollinger Insurance Inc

**Boston Software Corporation** 

Braishfield Associates

**BritAmerica** Inc

Builders & Tradesmen's Insurance Services, Inc.

Burns & Wilcox Ltd

**Certificate Exchange** CGI Technologies and Solutions Inc Chinook Management Systems, LLC Choices Software Inc Coastal Insurance Underwriters Inc Cochrane & Co. The Colonial Group Inc **Combined Group Insurance** Services Inc. Couch Braunsdorf **Diversified Commercial Insurers** Diversified Risk Solutions LLC The Doctors Co. **Duck Creek Technologies LLC** Fbix Inc. Energi Insurance **Evolution Agency Management** LLC **Exigis LLC** EZLYNX by Webcetera LP Farmers Mutual Insurance Agency FergTech Inc First Choice Ins Intermediaries **Five Star Specialty Program** Focus Technologies LLC GBS Inc The Glatfelter Agency **Global Aerospace Underwriting** Managers **Graham Rogers Inc** 

HawkSoft Inc The Heffernan Group Hoffman Computer Systems I-Engineering.com, Inc **IIABA - Independent Insurance** Agents & Brokers of America Impressive Publishing Indium Insurance Technologies Corporation Insurance Visions Inc Insureon Insurity Inc Intellect Design Arena Inc International Risk Management Institute Intruity Corporation Iroquois Group Inc **ISIS Papyrus America Inc** Jaeger & Haines, Inc. Johnson & Johnson Inc. Kapnick & Company Inc Lineslip Solutions, Inc. Lockton Co. M J Kelly Co. Majesco Marsh ClearSight (CS Stars) MiniCo Insurance Agency LLC Morstan General Agency Inc Myron F Steves & Co. North American Software Associates

NowCerts LLC **Oracle Corporation** Pearl Insurance Group LLC PIA National - Professional Insurance Agents **Policy Works Inc** Poulton Associates Inc. **Professional Program Insurance Brokerage** Ouikfuzion **Quomation Insurance Services Inc Revolution Group RIC Insurance General Agency Risk Insurance Services** Risk Toolbox, Inc. **RMI** International Inc dba **Ramsgate Managing Insurance** Safehold Special Risk, Inc SAN Group SeaCoast Underwriters Inc Security Federal Premium Pay Plans Self Insured Solutions Silverlake Software LLC Skyles Ins Agcy Special Agent Special Risks Specialty Insurance Agency **Specialty Programs & Facilities** Managers, Inc. Strategic Insurance Software LLC Superior Access Insurance Services Inc

TechCanary **Technology Insurance Associates** Thaxton & Associates Time Warner Tom Toggas Insurance Advisory Tower Hill Insurance Group, LLC Trident Insurance Services, LLC **Tropics Software Technologies** Trust Risk Management Services Inc United Contractor Insurance ValueMomentum Inc. Vertafore Inc VRC Insurance Systems The W H Brownyard Corporation Wave Insurance Technologies AVYST Wells Fargo Bank N.A. WESTCAP Insurance Services Willis Towers Watson Wolters Kluwer Financial Services Woodruff-Sawyer & Co. Workers Compensation Insurance **Organizations** (WCIO) **XDimensional Technologies Inc** 

Symmetry Technology Labs Inc

## **ASSOCIATIONS & OTHERS**

AAIS - American Association of Insurance Services

AAMGA

AIPSO - Automobile Insurance Plans Service Office

Applied Client Network

CIAB - Council of Insurance Agents & Brokers

CIECA - Collision Industry Electronic Commerce Association

CLIEDIS - The Canadian Life Insurance Standards Association

Commonwealth Automobile Reinsurers

CSIO - Centre for Study of Insurance Operations

HR Open Standards Consortium

IAIABC - International Association of Industrial Accident Boards and Commissions

Idaho Surveying & Rating Bureau

IDMA Inc - Insurance Data Management Association

IFX Forum Inc - Interactive Financial eXchange Forum

IIABA - Independent Insurance Agents & Brokers of America

IRI - Insured Retirement Institute

IRLA - Insurance and Reinsurance Legacy Association

IUA - International Underwriting Associations

LIIBA - London and International Insurance Brokers' Association Lloyd's Market Association

NAILBA - National Association of Independent Life Brokerage Agencies

NAPSLO - National Association of Professional Surplus Lines Offices Ltd

NASBP - National Association of Surety Bond Producers

NASPA - National Association of SIS Partner Agents Inc

NIPR - National Insurance Producer Registry

NCCI - National Council of Compensation Insurance

NetVU

FROM THE CHAIRMAN

Nexsure User Group

NUDGMI - National Users Development Group for MI Inc Object Management Group - OMG

PIA National - Professional Insurance Agents

Reinsurance Administration Professionals Association

RIMS - The Risk & Insurance Management Society

SFAA - The Surety & Fidelity Association of America

The South African Insurance Association

Success Group International LLC

TMEL - The Message Exchange Limited

Underwriters Rating Board

Washington Surveying & Rating Bureau XBRL International, Inc.

## The insurance indus numerous disruptors demanding instant s This past year has b to better serve the n

The insurance industry continues to face ever-changing and increasingly complex technology and Big Data challenges: numerous disruptors, continuous advances in modeling, real-time communication, and increasingly savvy consumers demanding instant satisfaction on a global scale.

This past year has been transformative for ACORD. We've taken a fresh look at all aspects of the organization in order to better serve the needs of our members. With our forty-year legacy of industry service combined with a reinvigorated approach, we're poised to help our members face these challenges and opportunities.

The next few years are critical to your organization's survival in a world insisting on seamless, best-of-breed standards. Are you ready for the challenge? You need to be part of ACORD.

Sal Branca, AIG ACORD Board Chair

# ACCRD® You are ACORD. Thanks for helping to shape the future.

## www.acord.org



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